

July 24, 2015

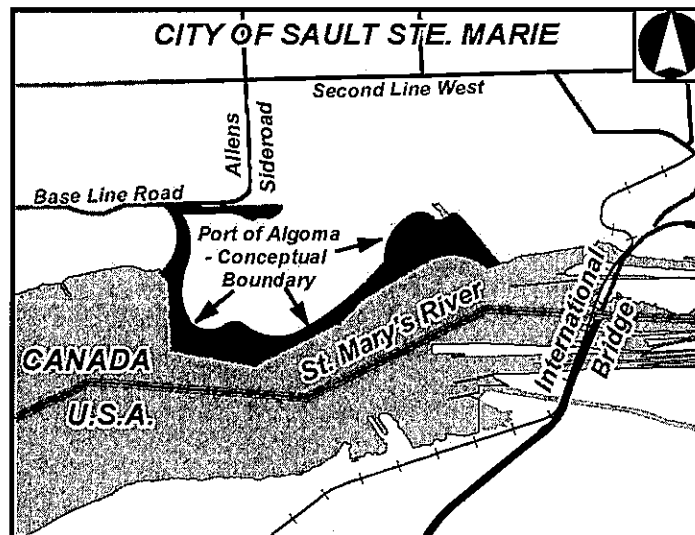
Ontario Trucking Association  
555 Dixon Road  
Toronto, Ontario  
M9W 1H8

Attention: Jonathan Blackman  
Policy and Government Relations Assistant

Dear Mr. Blackman:

**Re: Port of Algoma Redevelopment Planning Study - Project Introduction**

The consulting team of KPMG and AECOM is working with the Port of Algoma Inc. to undertake master consultant services for the Port of Algoma redevelopment project. The Port redevelopment is proposed to occupy approximately 178 hectares (440 acres) of existing marine facilities and associated industrial lands located just west of the International Bridge at Sault Ste. Marie. The proposed port lands extend along the existing shoreline from the dock beside the Essar Steel Algoma Inc. mill along the shores of the St. Mary's River, Leigh's Bay and Bennett - West Davignon Channel to Base Line Road, and then along a section of Base Line Road (see conceptual boundary in key map below).



Marine terminal facilities and associated infrastructure have existed at the site for roughly 100 years, supporting the region's steel mill and industrial operations. The Port of Algoma Inc. leases the 178 hectares identified above with Essar Steel Algoma, Inc. (ESAI).

It is anticipated that the port redevelopment will:

- Provide a modern port for common users and Essar Steel, with modern and efficient dock space with associated facilities for loading, off-loading, storage, trans-shipment and processing of goods;
- Require replacement / repair / extension (parallel to the shoreline) of some of the 6 existing docking locations (which are comprised of 11 berths/slips), but will not require docks at any new location; and
- Likely require dredging to restore seaway draft limits at the docks, and to improve navigation between the northern edge of the shipping channel (on the Canadian side) and the port

The planning project, which is scheduled for completion in the fall of 2015, is examining the economic demand and business opportunities for the port, includes traffic and environmental technical studies, and will provide project scoping and conceptual infrastructure planning. Consultation with First Nations, agencies and the public is a critical aspect of the project effort, and the consulting team will be reaching out to community groups directly.

We have been working with CEA Agency and Transport Canada to confirm that the appropriate Federal EA process is being followed during the planning phase of the study and to confirm what permits/approvals will ultimately be required for the project in subsequent study phases, prior to construction. Through discussions with these agencies, we have confirmed that the project will proceed under Section 67 of CEEA, with Transport Canada playing a leading role, for future permitting under the *Canada Marine Act* and *Navigation Protection Act*.

**At this time, we are notifying your office of the project, for your information. Should you have any questions, or wish to comment on the study, please contact the undersigned by August 21, 2015.**

Thank you.

Sincerely,  
**AECOM Canada Ltd.**



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cc. Anshumali Dwivedi, Chief Executive Officer, Port of Algoma Inc.  
Jerry Suurna – Suurna HSE Consulting  
Ken Parkinson – AECOM Project Director  
Eric Wolfe – KPMG Project Manager  
Karin Wall – AECOM Environmental Lead